

UAE oil: the swing producer the market underpriced

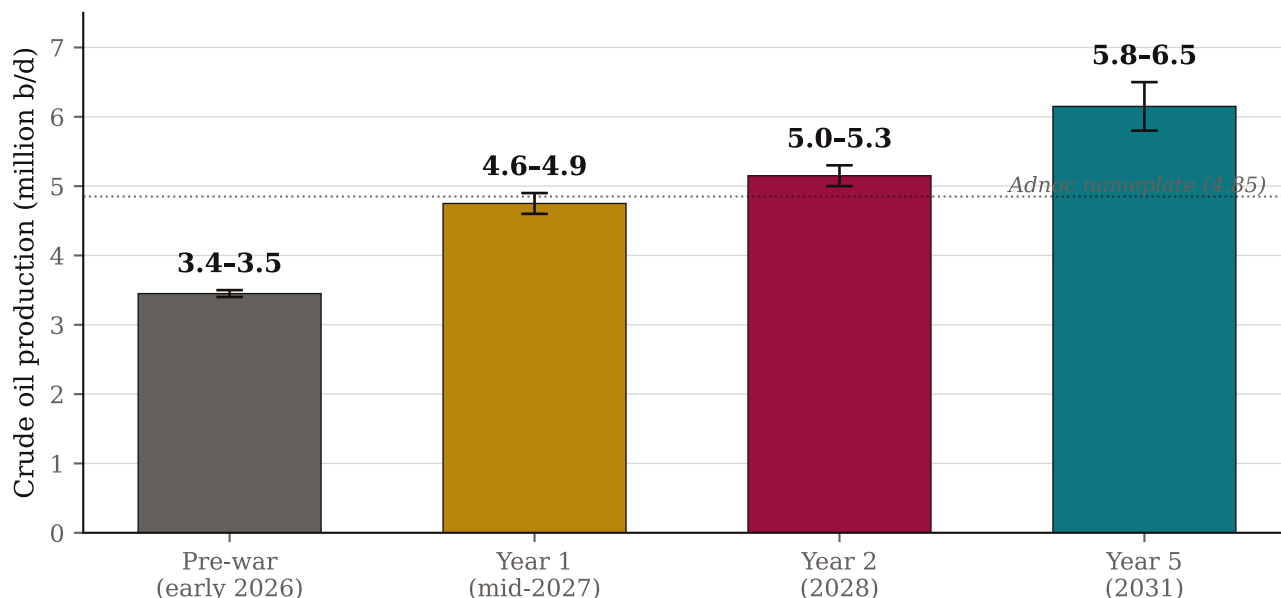
Abu Dhabi can afford to flood crude into a \$40 market for a decade. Riyadh cannot afford it for a year. That asymmetry, not the barrel count, is the real story of the Opec+ exit.

For 25 years the UAE has been the polite junior partner in the Gulf's oil hierarchy. Its reward for restraint was a quota that capped output at roughly 70 per cent of stated capacity — the largest gap of any Opec+ member. On 28 April Abu Dhabi served notice the politeness was over. Effective 1 May, the UAE leaves Opec and Opec+. The market is still pricing this as a quota-renegotiation event. It is something altogether more dangerous: the start of a fiscal war that only one side can afford to lose.

<p>FISCAL BREAK-EVEN, UAE VS SAUDI</p> <p>\$50 vs \$91</p> <p><i>At \$55 Brent, Abu Dhabi is in surplus. Riyadh bleeds \$30/bbl</i></p>	<p>YEAR-5 FLOOD CEILING</p> <p>6.5 mb/d</p> <p><i>Engineered max under aggressive depletion</i></p>	<p>UAE SOVEREIGN-WEALTH ECOSYSTEM</p> <p>\$2.5 tn</p> <p><i>Unleveraged, liquid, vs PIF's \$1tn (half Aramco shares)</i></p>
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UAE PRODUCTION TRAJECTORY

Crude flood scenarios after Opec+ exit (mb/d)

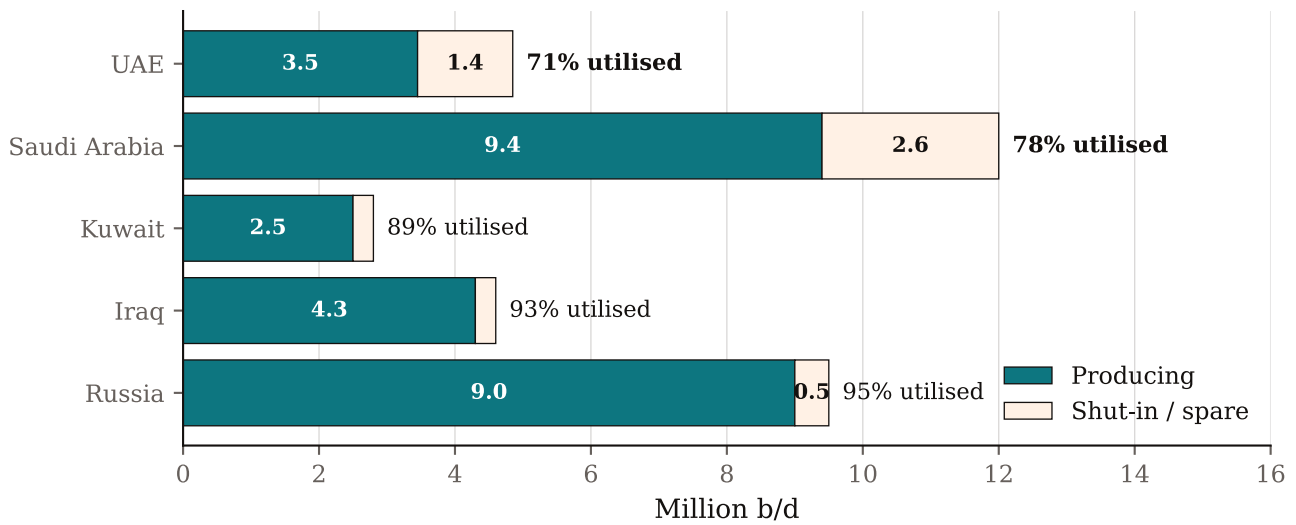


Bars show midpoint; whiskers show low-high range. Source: IEA OMR (Sep 2025, Apr 2026), EIA, Adnoc statements, S&P Global Platts, Energy Intelligence.

The shut-in inventory is the largest of any non-Saudi producer. Adnoc's stated 4.85 mb/d nameplate against pre-war production of 3.4-3.5 mb/d implies 1.3-1.5 mb/d available within 90 days, once Strait of Hormuz logistics stabilise. Year-one constraints are surface — the Habshan-Fujairah pipeline runs at 1.6 mb/d against an 1.8 mb/d nameplate; tanker slots at Fujairah are tight. By year two, the Adnoc nameplate becomes a sustained number, with Upper Zakum lifting from 1.0 to 1.2 mb/d (path to 1.5 before 2030 per ExxonMobil), Bab/Bu Hasa/Asab debottlenecking adding 200-300 kb/d, and Hail & Ghasha throwing off 100-150 kb/d of associated liquids. Year five is where consensus is too cautious: minister al-Mazrouei has guided publicly to 6 mb/d post-2027.

CAPACITY HEADROOM — UAE HAS THE MOST

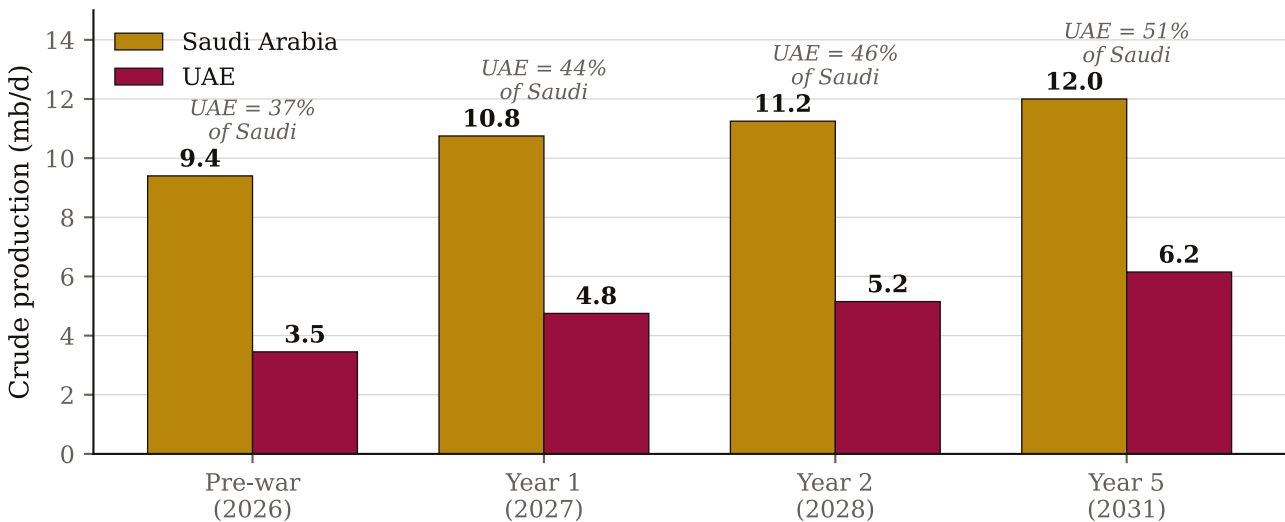
Producing vs shut-in capacity, early 2026 (mb/d)



UAE alone has nearly 30% of capacity offline — a buffer comparable in absolute size to Saudi Arabia's true deliverable spare. Source: Adnoc, IEA, EIA, Reuters analysis.

UAE VS SAUDI · THE RE-RATING

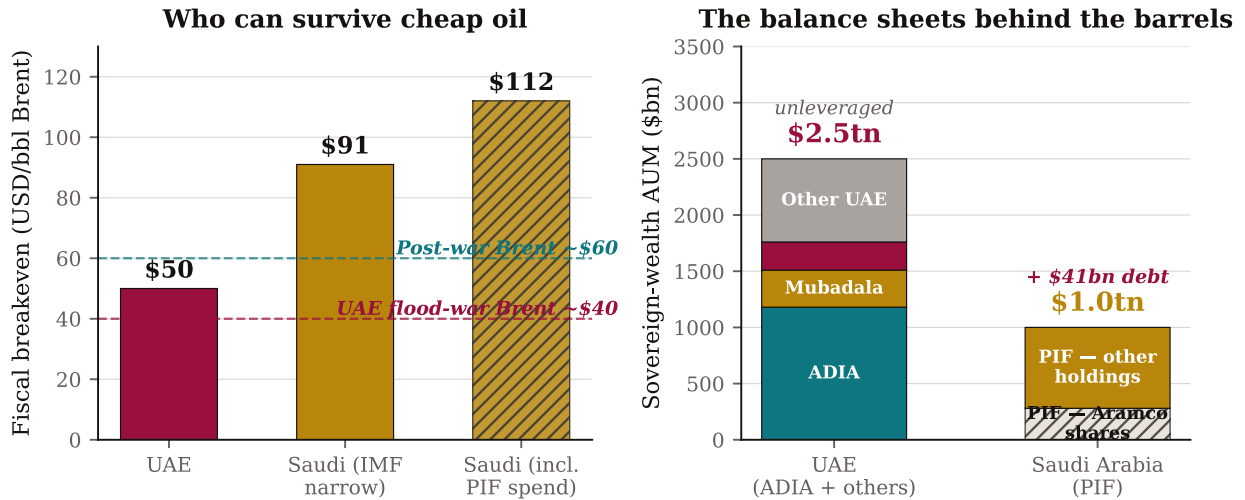
UAE rises from a third of Saudi production to half



Saudi 12 mb/d ceiling assumed flat (CEO Nasser, Oct 2025); UAE flood scenarios applied. Saudi has never sustained 12 mb/d in its history.

Riyadh's headline 12 mb/d capacity has never been demonstrated. The kingdom touched 11 mb/d in 2018 and 2020 but never sustained it. Reuters analysis puts genuinely deliverable Saudi spare at 600 kb/d to 1 mb/d above current production, not the headline 2.4–3.0 mb/d. The UAE's 1.5 mb/d shut-in is, on a like-for-like deliverable basis, comparable to Saudi Arabia's true spare — and arrives with no political brake.

THE BALANCE SHEET BEHIND THE BARRELS



Sources: IMF Article IV (2025), SWFI, AGSI, PIF Annual Report 2024. Hatched bar = Aramco share reclassification, not new wealth creation.

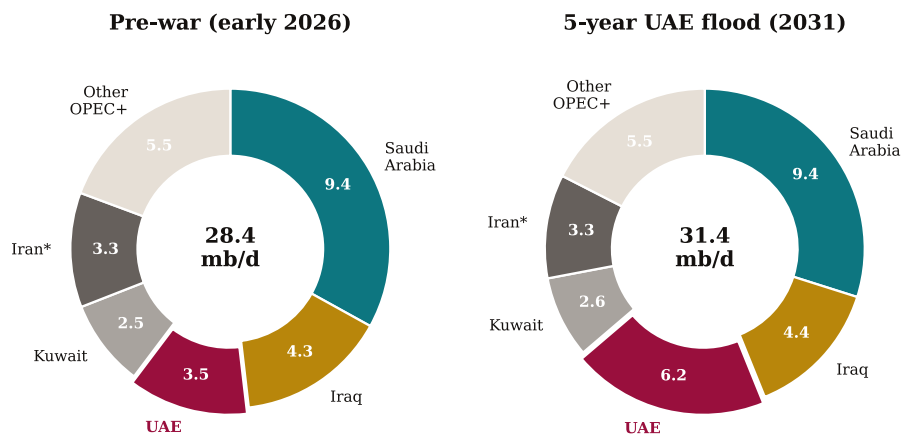
UAE balances its books at \$50 Brent; Saudi needs \$91 on the IMF narrow definition, \$112 once PIF giga-project spending is included. ADIA alone exceeds total PIF AUM, with no fund-level debt. Sources: IMF Article IV (2025), SWFI, AGSI, PIF Annual Report 2024.

The barrel maths is only half the story. The fiscal maths is the rest. The UAE ran a 3.9 per cent budget surplus in 2025; Saudi Arabia ran a 5.3 per cent deficit, nearly triple its own forecast. Behind the producers stand balance sheets not in the same league. The UAE's sovereign-wealth ecosystem — ADIA, Mubadala, ADQ, the rest — runs to roughly \$2.5 trillion against 1.3 million citizens, overwhelmingly liquid, overwhelmingly international, unleveraged at the fund level. PIF's headline trillion is half Aramco-share reclassification, carries \$41 billion of standalone debt and had liquid deployable cash of perhaps \$30–40 billion last year. One pile compounds. The other is consumed.

This is what makes flood capacity a weapon rather than a bargaining chip. A UAE willing to drain reserves over twenty years can sit at 5–6 mb/d through a \$40 Brent environment indefinitely; ADIA's coupons alone cover the shortfall. Saudi Arabia at \$40 Brent is a fiscal emergency inside twelve months — Vision 2030 megaprojects already consuming capital faster than oil revenue can replenish, sovereign debt past \$400 billion, the riyal peg becoming a topic of conversation in places it should never be one. Short of a patched Gulf rapprochement — Saudi concessions on Yemen, Sudan, Israel and Opec quotas all at once — the UAE has every economic incentive to keep prices low for as long as it takes. It is not a price-cycle play. It is a sovereignty play, dressed as a quota dispute.

OPEC+ MARKET SHARE — PRE-WAR VS FLOOD

OPEC+ producer mix · UAE re-rates from #3 to challenger



*Iran shown at notional post-war recovery. Values in mb/d.

UAE share of Opec+ output rises from 12% to 20% in the 5-year flood case, while Opec+ total expands by 3 mb/d if no other producer cuts.

+2.4 mb/d

— UAE's 5-year addition. Larger than the entire incremental supply growth Opec+ has been arguing about in monthly meetings.

UAE flood-scenario summary

SCENARIO	TIMING	CRUDE (MB/D)	Δ VS PRE-WAR	% OF SAUDI
Pre-Iran war baseline	Feb 2026	3.4-3.5	—	36%
Year 1 flood	Mid-2027	4.6-4.9	+1.2-1.4	43%
Year 2 flood	2028	5.0-5.3	+1.6-1.9	46%
Year 5 flood (ceiling)	2031	5.8-6.5	+2.4-3.0	50-54%

Global producer ranking — UAE leapfrogs to #4 (mb/d)

RANK	COUNTRY	2026	2031 (FLOOD)
1	United States	13.5	~13.5
2	Saudi Arabia	9.4	~12.0
3	Russia	9.0	~9.0
4	UAE	3.5	6.0-6.5
5	Canada	5.0	~5.0

THE TRADE

Brent forward curves are still pricing UAE exit as a quota event, not a capacity-flood event, and certainly not as a fiscal-war event. They should be. The 1-year supply increment alone exceeds the entire incremental growth Opec+ has been arguing about in monthly meetings. The 2-year increment, layered on US shale and a returning Iran, is what permanent sub-\$60 Brent looks like. Investors positioned long oil on the assumption Gulf producers act as a cartel-of-cartels are about to discover one of them just stopped being one — and that the one that stopped has the balance sheet to mean it. ■

Capacity figures: IEA Oil Market Reports (Sep 2025, Apr 2026), EIA, Adnoc statements, S&P Global Platts, Energy Intelligence, Opec press releases, Reuters/Bloomberg/CNBC/Al Jazeera reporting. Fiscal and sovereign-wealth figures: IMF Article IV (2025), Saudi NDMC, UAE Central Bank, PIF Annual Report 2024, AGSI, SWFI. Capacity numbers are estimates with material uncertainty.